

### V2 Retail Limited

November 09, 2023

BSE Limited	National Stock Exchange Of India Limited
Corporate Relationship Department	Listing Department
1 <sup>st</sup> Floor, New Trading, Rotunda Building,	Exchange Plaza, Bandra Kurla Complex,
P J Towers, Dalal Street, Fort,	Bandra (East),
Mumbai – 400001	Mumbai – 400051
Scrip Code – 532867	Scrip Code – V2RETAIL

#### Sub: Investor Presentation for Q2 FY 2023-24

Dear Sir/Madam,

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, please find enclosed herewith **Investor Presentation for Q2 FY 2023-24.** 

The investor presentation shall also be uploaded on the website of the Company.

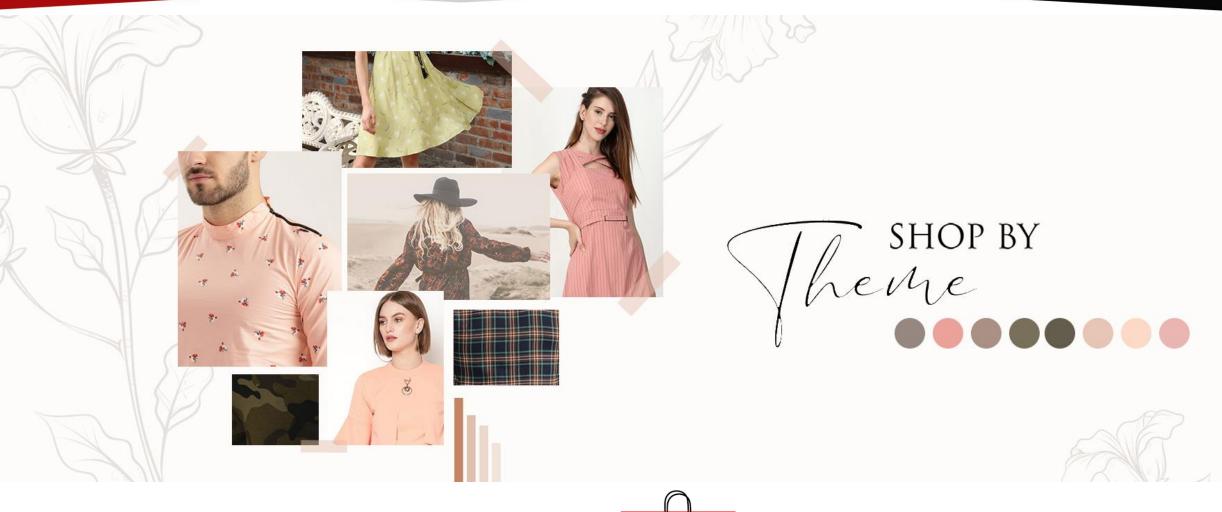
You are requested to kindly take the above on record.

Thanking you,

Yours truly
For V2 Retail Limited

Sudhir Kumar
Company Secretary & Compliance Officer

Encl.: As above



**V2** Retail Limited



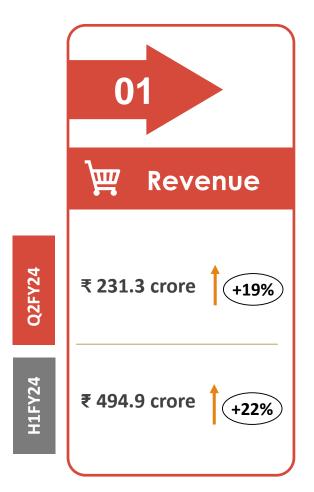
Q2 & H1FY24
Investor Presentation

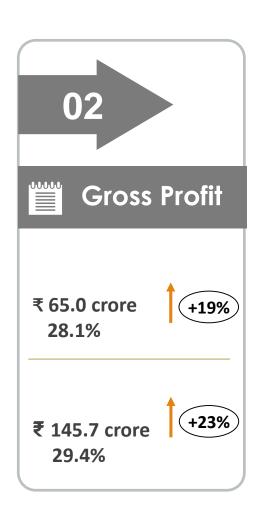


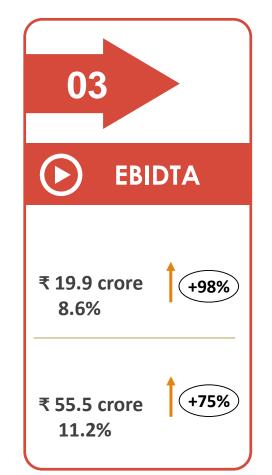
# Q2 & H1 FY24 Performance Highlights

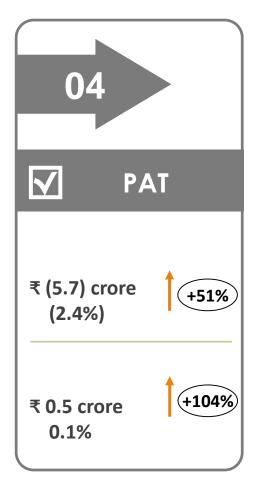
# Q2 & H1 FY24 Performance Highlights (Consolidated)











### **Key Highlights Q2 FY24**





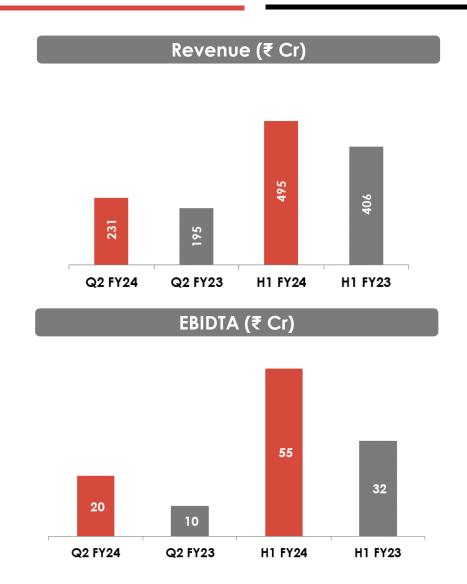
# Key Highlights H1 FY24

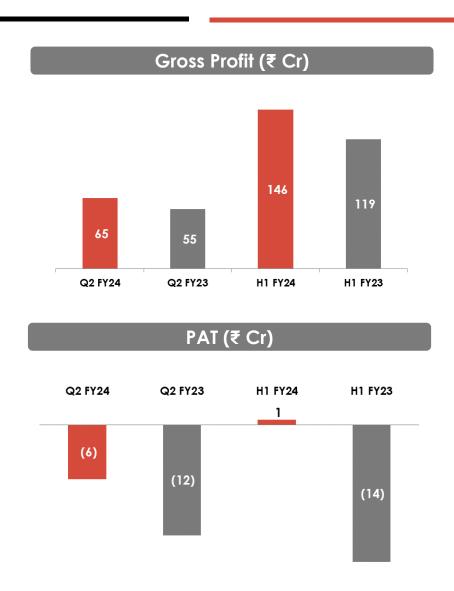




# Q2 & H1FY24 Financial Highlights (Consolidated)

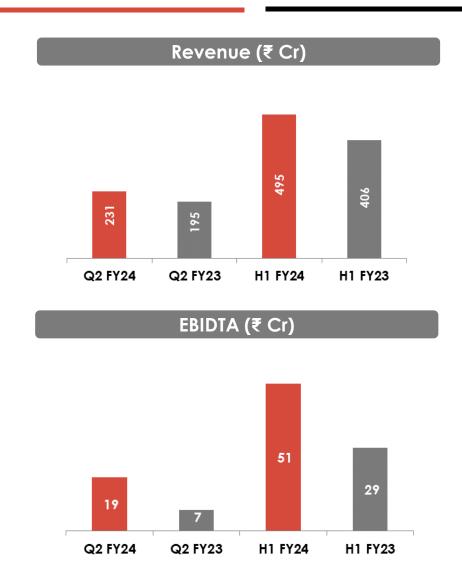


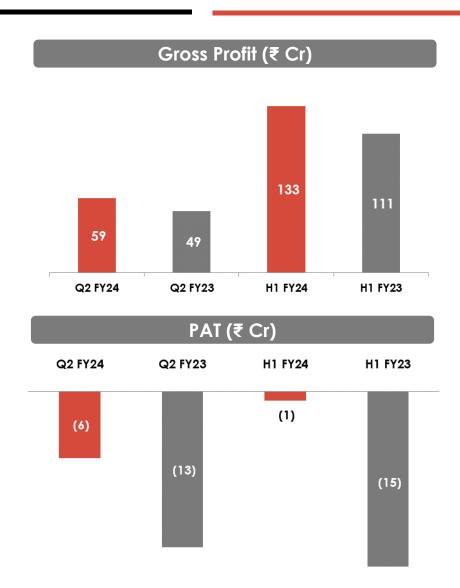




# Q2 & H1FY24 Financial Highlights (Standalone)







### Q2 & H1 FY24 Profit & Loss - Consolidated



Particulars (₹ Cr)	Q2 FY24	Q2 FY23	Y-O-Y % Change	Q1 FY24	H1 FY24	H1 FY23	Y-O-Y % Change	FY23
Revenue from Operations	231.3	194.5	19%	263.6	494.9	405.8	22%	838.9
COGS	166.4	139.7		182.9	349.2	287.0		578.8
Gross Profit	65.0	54.8	19%	80.7	145.7	118.8	23%	260.1
GP Margin %	28.1%	28.2%		30.6%	29.4%	29.3%		31.0%
Employee Expenses	23.3	22.3		23.0	46.3	42.0		88.6
Other Expenses	21.8	22.4		22.2	43.9	45.2		87.5
EBIDTA	19.9	10.1	98%	35.6	55.5	31.6	75%	84.0
EBIDTA Margin %	8.6%	<b>5.2</b> %		13.5%	11.2%	7.8%		10.0%
Other Income	2.1	1.2		1.4	3.5	2.2		6.7
Depreciation & Amortisation	18.2	15.6		18.1	36.4	32.1		67.1
Finance Cost	12.3	11.1		10.4	22.7	20.8		40.6
Profit before Tax	(8.5)	(15.5)	45%	8.4	(0.1)	(19.1)	99%	(17.0)
PBT Margin %	-3.6%	- <b>7.9</b> %		3.2%	0.0%	-4.7%		-2.0%
Tax	(2.8)	(3.9)		2.1	(0.6)	(4.7)		(4.1)
PAT	(5.7)	(11.6)	51%	6.2	0.5	(14.4)	104%	(12.8)
PAT Margin %	-2.4%	<b>-5.9</b> %		2.4%	0.1%	-3.5%		-1.5%



# Q2 & H1 FY24 Profit & Loss – Consol. (Pre Ind As 116)



Particulars (₹ Cr)	Q2 FY24	Q2 FY23	Y-O-Y % Change	Q1 FY24	H1 FY24	H1 FY23	Y-O-Y % Change	FY23
Revenue from Operations	231.3	194.5	19%	263.6	494.9	405.8	22%	838.9
COGS	166.4	139.7		182.9	349.2	287.0		578.8
Gross Profit	65.0	54.8	19%	80.7	145.7	118.8	23%	260.1
GP Margin %	28.1%	28.2%		30.6%	29.4%	29.3%		31.0%
Employee Expenses	23.3	22.5		23.3	46.6	42.1		88.8
Other Expenses	41.1	40.1		41.3	82.4	79.1		157.6
EBIDTA	0.5	(7.8)	107%	16.1	16.7	(2.4)	782%	13.6
EBIDTA Margin %	0.2%	-4.0%		6.1%	3.4%	-0.6%		1.6%
Other Income	0.3	0.8		0.9	1.1	0.9		1.7
Depreciation & Amortisation	5.3	4.9		5.1	10.4	9.7		20.0
Finance Cost	1.5	1.3		1.1	2.7	2.5		4.7
Profit before Tax	(6.0)	(13.2)	55%	10.8	4.8	(13.8)	134%	(9.5)
PBT Margin %	-2.6%	-6.8%		4.1%	1.0%	-3.4%		-1.1%

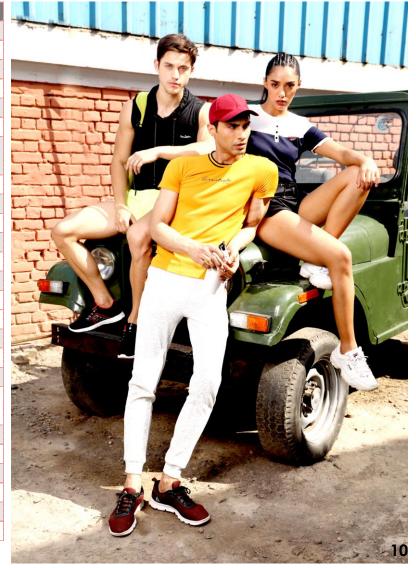


### **Balance Sheet - Consolidated**



Particulars (₹ in Cr)	H1FY24	FY2023
ASSETS		
Non-current assets		
Property, plant and equipment	101.5	98.6
Capital Work in Progress	6.5	0.1
Right to use Assets	316.0	305.8
Other intangible assets	2.7	3.7
Intangible assets under development	0.4	0.3
Financial assets		
Other financial assets	7.9	8.3
Deferred tax assets (net)	32.8	32.0
Non-Current tax assets (net)	0.7	0.6
Other non-current assets	21.8	18.0
Total - Non-Current Assets	490.3	467.4
Current assets		
Inventories	331.6	278.9
Financial assets		
Cash and cash equivalents	2.3	4.9
Bank balances other than cash & cash equivalents	0.8	0.2
Other financial assets	2.3	1.1
Trade Receivables	0.0	0.1
Other current assets	71.1	41.7
Total - Current Assets	408.2	326.9
TOTAL - ASSETS	898.4	794.3

Particulars (₹ in Cr)	H1FY24	FY2023
EQUITY AND LIABILITIES		
Equity		
Equity share capital	34.6	34.4
Other equity	213.0	212.5
Total - Equity	247.6	246.9
LIABILITIES		
Non-current liabilities		
Borrowings	9.2	7.2
Lease Liability	345.1	330.3
Financial liabilities	0.1	0.2
Provisions	5.3	4.4
Total Non-Current Liabilities	359.7	342.1
Current liabilities		
Borrowings	51.0	46.5
Lease Liability	40.0	39.8
Trade payables	179.6	107.5
Other financial liabilities	15.9	7.2
Provisions	2.7	2.4
Other current liabilities	1.8	1.9
Total - Current liabilities	291.1	205.2
Toldi - Colletti lidbililles	<b>4</b> /1,1	203.2
TOTAL - EQUITY AND LIABILITIES	898.4	794.3



### Q2 & H1 FY24 Profit & Loss - Standalone



Particulars (₹ Cr)	Q2 FY24	Q2 FY23	Y-O-Y % Change	Q1 FY24	H1 FY24	H1 FY23	Y-O-Y % Change	FY23
Revenue from Operations	231.3	194.5	19%	263.6	494.9	405.8	22%	838.9
COGS	171.9	145.3		189.9	361.9	295.1		595.5
Gross Profit	59.4	49.2	21%	73.7	133.1	110.7	20%	243.4
GP Margin %	25.7%	25.3%		27.9%	26.9%	27.3%		29.0%
Employee Expenses	20.9	20.8		20.7	41.5	38.9		81.7
Other Expenses	19.7	21.1		20.3	40.1	42.8		82.9
EBIDTA	18.8	7.3	157%	32.7	51.5	29.0	78%	78.8
EBIDTA Margin $\%$	<b>8.</b> 1%	3.8%		12.4%	10.4%	7.1%		9.4%
Other Income	2.0	0.9		1.3	3.3	1.8		6.1
Depreciation & Amortisation	17.3	14.9		17.2	34.4	30.6		63.9
Finance Cost	12.0	10.9		10.2	22.2	20.5		39.9
Profit before Tax	(8.4)	(17.7)	52%	6.5	(1.9)	(20.3)	91%	(18.8)
PBT Margin %	-3.6%	-9.0%		2.5%	-0.4%	-5.0%		-2.2%
Тах	(2.8)	(4.3)		1.6	(1.1)	(4.8)		(4.3)
PAT	(5.7)	(13.4)	58%	4.9	(0.8)	(15.5)	95%	(14.5)
PAT Margin %	-2.4%	-6. <b>9</b> %		1.9%	-0.2%	-3.8%		-1.7%



# Q2 & H1 FY24 Profit & Loss – Standalone (Pre Ind As 116)



Particulars (₹ Cr)	Q2 FY24	Q2 FY23	Y-O-Y % Change	Q1 FY24	H1 FY24	H1 FY23	Y-O-Y % Change	FY23
Revenue from Operations	231.3	194.5	19%	263.6	494.9	405.8	22%	838.9
COGS	171.9	145.3		189.9	361.9	295.1		595.5
Gross Profit	59.4	49.2	21%	73.7	133.1	110.7	20%	243.4
GP Margin %	25.7%	25.3%		27.9%	26.9%	27.3%		29.0%
Employee Expenses	20.9	20.9		21.0	41.8	39.0		81.9
Other Expenses	38.4	38.3		38.7	77.1	75.6		150.7
EBIDTA	0.2	(10.0)	102%	13.9	14.1	(4.0)	455%	10.8
EBIDTA Margin %	0.1%	-5.2%		5.3%	2.9%	-1.0%		1.3%
Other Income	0.1	0.7		0.8	0.9	0.8		1.4
Depreciation & Amortisation	4.9	4.6		4.8	9.7	9.2		18.9
Finance Cost	1.5	1.3		1.1	2.5	2.5		4.6
Profit before Tax	(6.0)	(15.3)	60%	8.8	2.8	(14.9)	119%	(11.3)
PBT Margin %	-2.6%	-7.8%		3.3%	0.6%	-3.7%		-1.4%



### **Balance Sheet - Standalone**



Particulars (₹ in Cr)	H1FY24	FY2023
ASSETS		
Non-current assets		
Property, plant and equipment	88.5	85.7
Capital Work in Progress	0.1	0.1
Right to use Assets	308.1	300.3
Other intangible assets	2.2	3.1
Intangible assets under development	0.3	0.3
Financial assets		
Investment in Subsidiary	15.0	15.0
Other financial assets	7.5	7.9
Non-Current tax assets (net)	0.5	0.5
Deferred tax assets (net)	32.4	31.2
Other non-current assets	20.3	17.7
Total - Non-Current Assets	475.0	461.8
Current assets		
Inventories	281.1	246.5
Financial assets		
Cash and cash equivalents	2.2	1.9
Bank balances other than cash &	0.8	0.2
cash equivalents	0.0	0.2
Other financial assets	10.1	7.3
Trade Receivables	0.0	0.1
Other current assets	62.3	48.5
Total - Current Assets	356.5	304.5
TOTAL - ASSETS	831.5	766.2

Particulars (₹ in Cr)	H1FY24	FY2023
EQUITY AND LIABILITIES		
Equity		
Equity share capital	34.6	34.4
Other equity	211.9	212.8
Total - Equity	246.5	247.2
LIABILITIES		
Non-current liabilities		
Borrowings	2.9	_
Lease Liability	339.0	326.3
Financial liabilities	0.1	0.2
Provisions	5.0	4.3
Other non-current liabilities		
Total Non-Current Liabilities	347.0	330.9
Current liabilities		
Borrowings	51.0	46.5
Lease Liability	37.7	37.7
Trade payables	131.1	94.0
Other financial liabilities	13.8	6.2
Provisions	2.7	2.3
Other current liabilities	1.7	1.4
Total - Current liabilities	237.9	188.2
TOTAL FOUNTY AND LIABILITIES	001 5	7// 0
TOTAL - EQUITY AND LIABILITIES	831.5	766.2



### **Cash Flow Statement**



Particulars (Z in Cr)	5	Standalone			Consolidated		
Particulars (₹ in Cr)	H1FY24	H1FY23	FY2023	H1FY24	H1FY23	FY2023	
PBT	(1.9)	(20.3)	(18.8)	(0.1)	(19.1)	(17.0)	
Adjustments	61.1	54.3	108.1	63.4	55.8	111.7	
Operating profit before working capital changes	59.2	34.0	89.3	63.3	36.7	94.7	
Changes in working capital	(12.3)	6.2	(10.4)	(8.7)	8.9	(9.4)	
Cash generated from operations	46.8	40.2	78.9	54.6	45.6	85.3	
Direct taxes paid (net of refund)	(0.0)	0.2	1.1	(0.5)	0.2	1.1	
Net Cash from Operating Activities	46.8	40.3	80.0	<b>54</b> .1	45.8	86.4	
Net Cash from Investing Activities	(13.9)	(2.8)	(9.1)	(21.5)	(6.0)	(12.3)	
Net Cash from Financing Activities	(32.7)	(36.9)	(74.9)	(35.2)	(35.6)	(75.7)	
Net Change in cash and cash equivalents	0.2	0.6	(4.0)	(2.6)	4.2	(1.6)	
Opening Cash Balance	1.9	5.9	5.9	4.9	6.5	6.5	
Closing Cash Balance	2.2	6.5	1.9	2.3	10.7	4.9	



### **Promotion Campaigns**









# **Promotion Campaigns**



ETHNIC WEAR

₹200







### **Stores Opening**









# **Corporate Overview**

### **Company Overview**





V2 Retail Limited, incorporated in the year 2001 with an objective of providing merchandise to masses at affordable price.



and the value of product portfolio it maintain across all stores.



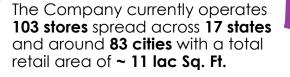
The Company went Public in the year 2007. The brand "Vishal" was sold in the year 2011 due to operational losses. The Company was renamed **V2 Retail Limited** 







It primarily operates in Tier-II and Tier-III cities, with a chain of "V2 Retail" stores offering apparels and general merchandise, catering to the entire family.

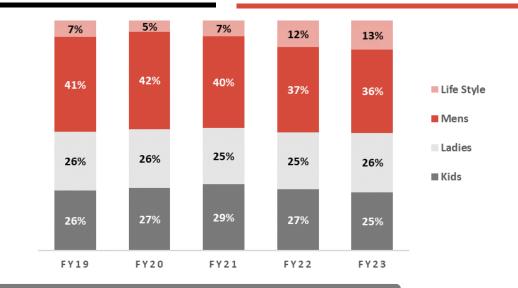




### **Business Verticals**



- Men's Wear Upper, Lower, Occasion Wear, Winter Wear, Sportswear, Formal, Casual,
- Ladies Wear Ethnic wear, Upper, Lower, Occasion Wear, Winter Wear, Sportswear
- Kids Wear Boy, Girls, Infants, Winter Wear
- **Lifestyle** Lifestyle products like Deodorants, wallets, sunglasses, ladies purse etc.



#### The key factors driving apparel business

**Shopping Trigger** 

Triggers for apparel Shopping

> Key Aspects

#### Occasions Drive Purchases

Festivals | Weddings | Birthdays | Social Functions

Functional needs
Discount | Offers | Sale | Replace Old
Cltohes

#### **Emotional Needs**

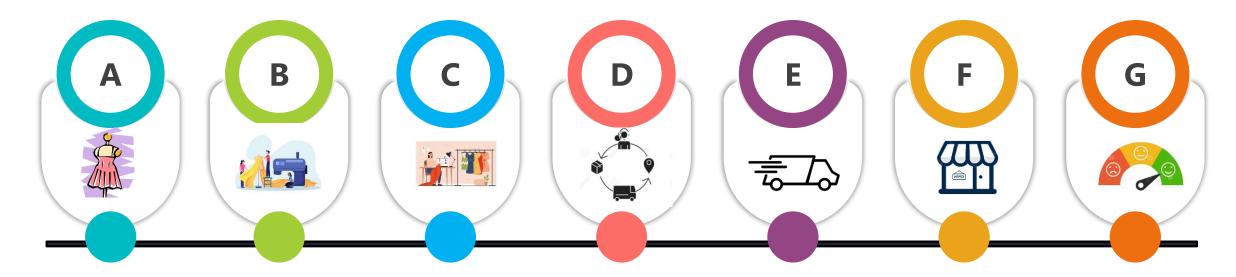
New Seasons | New Trends | Fun times | Feels likes it

Price | Quality of make | Quality & Type of Fabrics | Durability | Comfort | Fit

- Key guiding principles of "Value & Variety" at reasonable price to consumer.
- V2 Retail is a "one stop family shop" with a comprehensive portfolio of product offerings.
- Range of products to suit everyone's budget.
- Shopping from an organised retail store fulfils the aspirational value of people living in small towns

### Product Design to Manufacture to Retail





#### **Product Design**

- In House Product development Team of 25 designers
- Creating unique & trend setting designs
- Greater control over our product portfolio

#### Manufacturing

- State of art manufacturing facility in Noida & Bihar
- Equipped with best brand machines
- Optimizing Cost & enhancing quality control

#### **Job Work**

 Dedicated Job workers for own designed products

### **Supply Chain Management**

- Mix of own designed products as well as procure high quality products at a value
- Helps in Quality Control & Inventory Management

### Warehouse & Logistic

- Centralised warehouse & distribution center at Gurgaon
- Own fleet of vehicles refill the inventory at stores once a week

#### **Retail Stores**

- 103 Stores in more than 83 cities and 17 states
- Retail Area of ~
   11 lakh Sq.Ft.

### **Customer Satisfaction**

- Ensuring a seamless process that translates into superior products for our customers
- Happy & Satisfied Customers

# In-House Manufacturing Facility





# In-House Manufacturing Facility



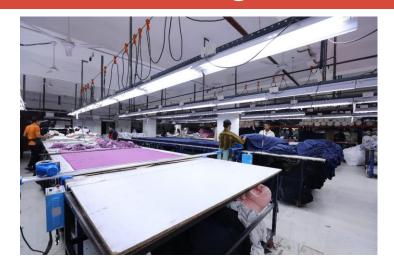






### **V2** Smart Manufacturing Private Limited

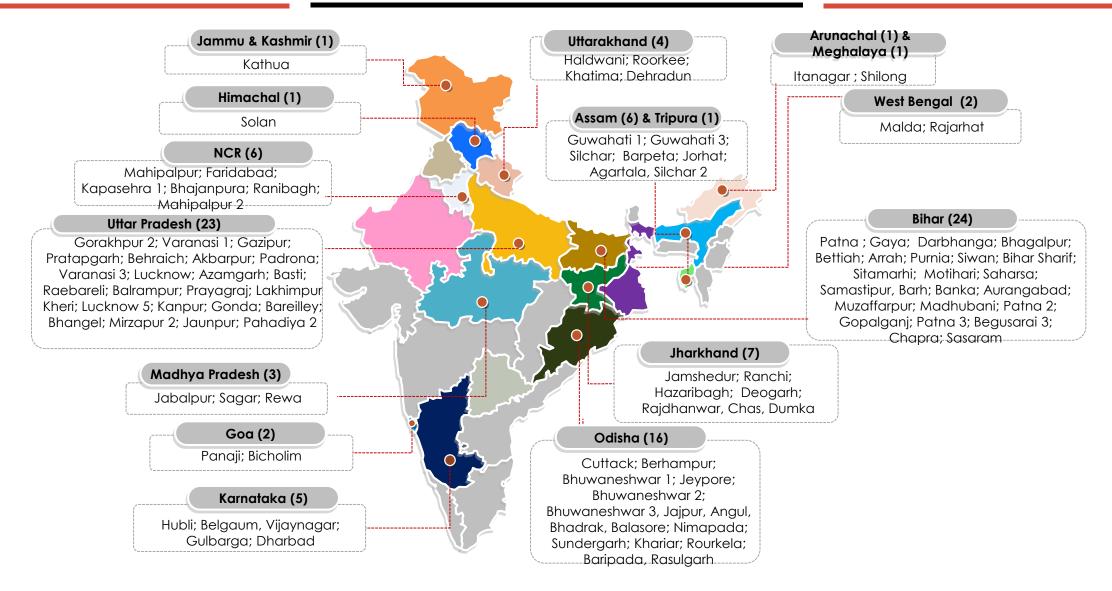






### **Store Presence**





# **Stores Ambience**













# **Stores Ambience**













### **Board of Directors**





Mr. Ram Chandra Agarwal, Chairman & Managing Director

- Mr. Agarwal holds a bachelor's degree in Commerce.
- Has a vast experience of ~ 25 years of entrepreneurial and business
- He has been a member of the Board of Directors since inception.
- He provides strategic direction to the Company and is the driving force behind the establishment and growth of the Company.
- He is the pioneer in value retailing and brought this concept in India.
- He was conferred several awards at different forums such as Ernst & Young Entrepreneur of the year award in 2008 and 4Ps Power Brand Award in 2007.



Ms. Uma Agarwal, Whole Time Director

- Mrs. Agarwal holds a bachelor's degree in Arts.
- Has a vast experience of ~ 15 years in the retail industry.
- Has been a member of the Board of Directors since inception.
- She oversees the marketing strategies of the Company.



Mr. Akash Agarwal, Whole Time Director

- Mr. Akash Agarwal holds an International MBA from IE University Spain and a Bachelor's degree in Business Administration (BBA) from Lancaster University (UK)
- He has more than 10 years of experience in the Retail Industry.
- He looks after E-Commerce, Procurement and Finance.

### **Independent Directors**



### Dr. Arun Kumar Roopanwal Independent Director

- He has over 35 Years of extensive experience in working with various retail companies.
- He is having a vast experience the field of Marketing, Product Development, Business Development, Strategic Planning and Administration.

#### Mrs. Archana S Yadav Independent Director

- A Chartered Accountant in practice with more than 14 years of experience, having expertise in GST, Income Tax, International Tax & Corporate Audits.
- She served as Financial Advisor to the autonomous body M/s National Institute of Solar Energy, under Ministry of New & Renewable Energy. She has also worked with various MNC's as Management Consultant, Service tax Consultant & Direct Tax advisor.
- She was appointed as GST Faculty by ICAI for GST knowledge sharing across India.

### Mr. Srinivas Anand Mannava Independent Director

- Post-Graduate Program in Business Management from IIM, Kozhikode.
- He has financial expertise and extensive experience in Strategy Planning, Improving Shareholders Wealth, and Financial Journalism.
- He authored Investor Relations book, published by ICFAI. Host IR Awards annually at BSE with Entities Like Bloomberg, BNY Mellon, KPMG, IR Magazine. Launched certification in Investor Relations in Association with BSE Institute.



# Historical Financial & Operational Indicators

# **Consolidated Profit & Loss**



Particulars (₹ in Cr)	FY2020	FY2021	FY2022	FY2023
Revenue from Operations	701.2	538.6	629.2	838.9
Growth (%)		-23.2%	16.8%	33.3%
Gross Profit	196.0	162.8	201.6	260.1
GP Margin (%)	27.9%	30.2%	32.0%	31.0%
EBIDTA	74.9	48.5	64.7	84.0
EBIDTA Margin (%)	10.7%	12.4%	10.3%	10.0%
Other Income	2.5	23.0	15.9	6.7
Depreciation	51.0	55.5	58.8	67.1
Finance Cost	30.3	31.3	36.6	40.6
PBT Before Exceptional Item	(3.9)	(15.3)	(14.9)	(17.0)
PBT Margin (%)	-0.6%	-2.7%	-2.3%	-2.0%
Exceptional Item (Gain) / Loss	(12.5)			
PAT	9	(12.8)	(11.7)	(12.8)
PAT Margin (%)	1%	-2%	-2%	-2%
Total Comprehensive Income	8.3	(12.9)	(12.1)	(13.0)

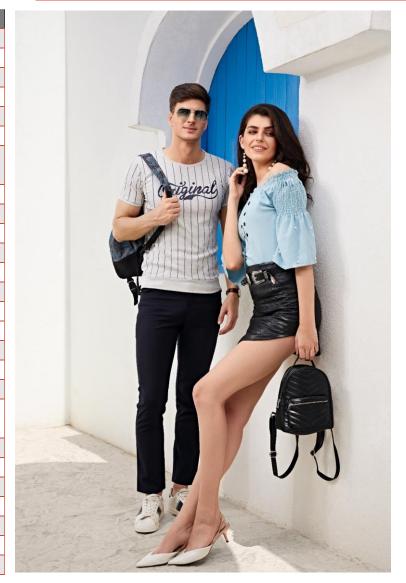


### **Consolidated Balance Sheet**



Particulars (₹ in Cr)	FY2023	FY2022
ASSETS		
Non-current assets		
Property, plant and equipment	98.6	102.9
Capital Work in Progress	0.1	-
Right to use Assets	305.8	286.4
Other intangible assets	3.7	4.5
Intangible assets under development	0.3	-
Financial assets		
Other financial assets	8.3	8.0
Deferred tax assets (net)	32.0	27.4
Non-Current tax assets (net)	0.6	1.4
Other non-current assets	18.0	18.7
Total - Non-Current Assets	467.4	449.4
Current assets		
Inventories	278.9	290.8
Financial assets		
Cash and cash equivalents	4.9	6.5
Bank balances other than cash & cash equivalents	0.2	0.9
Other financial assets	1.1	1.5
Trade Receivables	0.1	1.3
	41.7	41.8
Other current assets		
Other current assets  Total - Current Assets	326.9	342.8
		342.8

Particulars (Fin Cr)	FY2023	FY2022
Particulars (₹ in Cr) EQUITY AND LIABILITIES	T12023	F12022
Equity		
• •	24.4	24.4
Equity share capital	34.4 212.5	34.4
Other equity		223.8
Total - Equity	246.9	258.2
LIABILITIES		
Non-current liabilities		
Borrowings	7.2	5.6
Lease Liability	330.3	308.9
Financial liabilities	0.2	0.1
Provisions	4.4	4.0
Total Non-Current Liabilities	342.1	318.6
Current liabilities		
Borrowings	46.5	48.9
Lease Liability	39.8	34.2
Trade payables	107.5	119.5
Other financial liabilities	7.2	8.7
Provisions	2.4	2.3
Other current liabilities	1.9	1.7
Total - Current liabilities	205.2	215.3
TOTAL - EQUITY AND LIABILITIES	794.3	792.2



### **Standalone Profit & Loss**



Particulars (₹ in Cr)	FY2019	FY2020	FY2021	FY2022	FY2023
Revenue from Operations	748.4	701.2	538.6	629.2	838.9
Growth (%)	33.8%	-6.3%	-23.2%	16.8%	33.3%
Gross Profit	242.1	196.0	158.3	188.6	243.4
GP Margin (%)	32.3%	27.9%	29.4%	30.0%	29.0%
EBIDTA	46.9	76.0	48.8	60.7	78.8
EBIDTA Margin (%)	6.3%	10.8%	9.1%	9.7%	9.4%
Other Income	9.9	2.3	22.2	15.6	6.1
Depreciation	14.4	50.5	53.8	56.6	63.9
Finance Cost	0.7	29.9	30.2	36.1	39.9
PBT Before Exceptional Item	41.7	(2.1)	(13.1)	(16.4)	(18.8)
PBT Margin (%)	5.5%	-0.3%	-2.3%	-2.5%	-2.2%
Exceptional Item (Gain) / Loss	26.6	(12.5)			-
PAT	20.5	10.1	(11.0)	(12.9)	(14.5)
PAT Margin (%)	2.7%	1.4%	-2.0%	-2.0%	-1.7%
Total Comprehensive Income	20.4	9.6	(11.0)	(13.3)	(14.6)



### Standalone Balance Sheet



FY2023	FY 2022
85.7	91.6
0.1	-
300.3	278.5
3.1	4.5
0.3	-
15.0	15.0
7.9	7.7
0.5	1.3
31.2	26.9
17.7	18.5
461.8	444.0
246.5	267.3
1.9	5.9
0.2	0.9
0.2	0.7
7.3	16.8
0.1	1.3
48.5	35.6
304.5	327.8
766.2	771.7
	85.7 0.1 300.3 3.1 0.3 15.0 7.9 0.5 31.2 17.7 461.8 246.5 1.9 0.2 7.3 0.1 48.5 304.5

FY2023	FY 2022
34.4	34.4
212.8	225.8
247.2	260.1
-	-
326.3	302.6
0.2	0.1
4.3	3.9
330.9	306.7
	48.9
	32.2
94.0	111.9
6.2	8.1
2.3	2.2
1.4	1.7
188.2	204.9
766.2	771.7
	34.4 212.8 247.2 - 326.3 0.2 4.3 <b>330.9</b> 46.5 37.7 94.0 6.2 2.3 1.4 188.2



# **Cash Flow Statement**

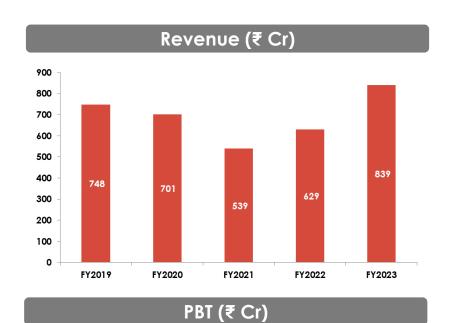


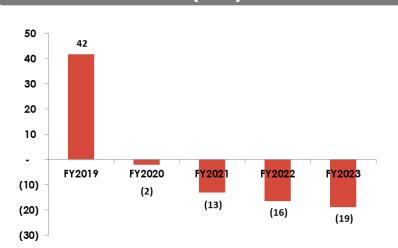
Particulars (₹ in Cr)	Standalone		Consolidated	
ranicolars (* iii Ci)	FY2023	FY2022	FY2023	FY2022
PBT	(18.8)	(16.4)	(17.0)	(14.9)
Adjustments	108.1	87.1	111.7	89.7
Operating profit before working capital changes	89.3	70.8	94.7	74.9
Changes in working capital	(10.4)	(10.4)	(9.4)	(17.1)
Cash generated from operations	78.9	60.4	85.3	57.8
Direct taxes paid (net of refund)	1.1	0.9	1.1	0.8
Net Cash from Operating Activities	80.0	61.3	86.4	58.6
Net Cash from Investing Activities	(9.1)	(11.6)	(12.3)	(15.7)
Net Cash from Financing Activities	(74.9)	(58.9)	(75.7)	(58.3)
Net Change in cash and cash equivalents	(4.0)	(9.2)	(1.6)	(15.4)
Opening Cash Balance	5.9	15.2	6.5	21.9
Closing Cash Balance	1.9	5.9	4.9	6.5

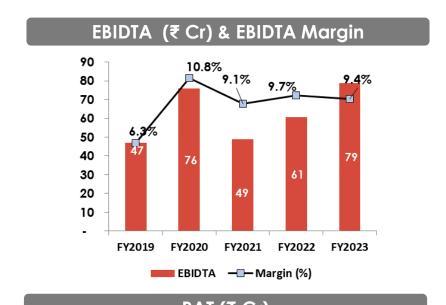


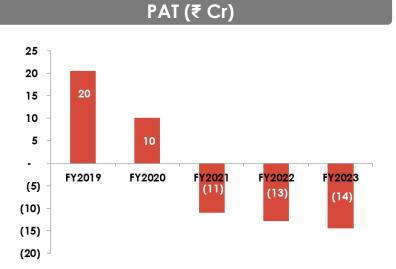
### Robust Standalone Financial Performance





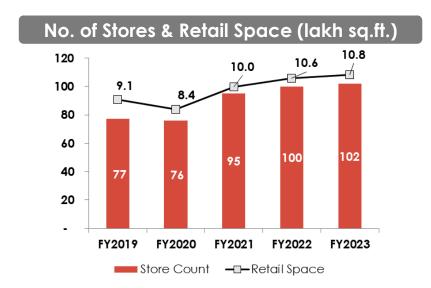






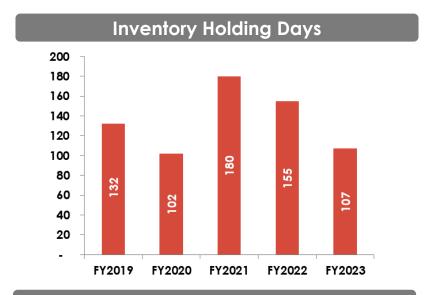
### **Key Operating Matrix - Standalone**



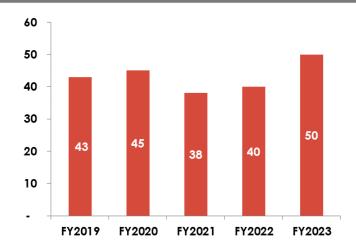












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#### **Investor Relation Advisor**

Dr. Rahul Porwal / Mr. Amit Porwal

Marathon Capital Advisory Private Limited

Tel: +91-22-40030610 / 9967576900 / 9819773905

Email: rahul@marathoncapital.in / amit@marathoncapital.in

#### Company

Mr. Sudhir Kumar

(Company Secretary & Compliance Officer)

V2 Retail Limited

Tel: +91-11-41771850: Email: cs@v2kart.com